BOARD OF DIRECTORS





KUOK KHOON HONG, 72

Chairman and Chief Executive Officer Executive and Non-Independent Director

Date of first appointment as Director 24 March 2006 Date of appointment as Chairman 14 July 2006 Date of last re-election as Director 15 April 2021 Length of service as Director 15 years 11 months

Board Committee(s) Membership

- Executive Committee Chairman
- Share Purchase Committee Chairman
- Nominating Committee Member
- Risk Management Committee Member
- Board Sustainability Committee Member

Present directorship(s) in other listed company(ies)

- Shree Renuka Sugars Limited Director
- Watawala Plantations PLC Director
- Yihai Kerry Arawana Holdings Co., Ltd Director
- Adani Wilmar Limited Director and Chairman (Non-Executive)

Present principal commitment(s)

 Wilmar International Limited – Chairman and Chief Executive Officer

Other commitment(s)

- Perennial Holdings Private Limited Director and Chairman
- Perennial Group Private Limited Director

Past directorship(s) in listed company(ies) held over the preceding five years

 Perennial Real Estate Holdings Limited (Delisted) – Chairman

Working and professional experience

 Extensive experience in the agribusiness industry and has been involved in the grains, edible oils and oilseeds businesses since 1973

Academic and professional qualification(s)

 Bachelor of Business Administration, University of Singapore

PUA SECK GUAN, 58

Chief Operating Officer (Part-Time)
Executive and Non-Independent Director

Date of first appointment as Director 1 January 2016 Date of last re-election as Director 15 April 2021 Length of service as Director 6 years 2 months

Board Committee(s) Membership

- Executive Committee Member
- Share Purchase Committee Member

Present directorship(s) in other listed company(ies)

• Yihai Kerry Arawana Holdings Co., Ltd - Director

Present principal commitment(s)

- Perennial Holdings Private Limited Executive Director and Chief Executive Officer
- Wilmar International Limited Chief Operating Officer (Part-Time)

Other commitment(s)

- Perennial Group Private Limited Director
- Singapore-China Business Council of Singapore Business Federation – Member
- Singapore-Guangdong Collaboration Council Member
- Singapore-Sichuan Trade and Investment Committee Member
- Singapore-Tianjin Economic and Trade Council Member

Past directorship(s) in listed company(ies) held over the preceding five years

- Perennial Real Estate Holdings Limited (Delisted) Executive Director and Chief Executive Officer
- United Engineers Limited Director

Working and professional experience

 Extensive experience in real estate as well as integrated real estate and healthcare business

Academic and professional qualification(s)

- Bachelor of Science in Building (First Class Honours), National University of Singapore
- Master of Science in Civil Engineering, Massachusetts Institute of Technology, USA

BOARD OF DIRECTORS





TEO LA-MEI, 62Group Legal Counsel and Company Secretary Executive and Non-Independent Director

Date of first appointment as Director 21 February 2019 Date of last re-election as Director 24 April 2019 Length of service as Director 3 years

KUOK KHOON EAN, 66

Non-Executive and Non-Independent Director

Date of first appointment as Director 2 July 2007 Date of last re-election as Director 12 June 2020 Length of service as Director 14 years 8 months

Present principal commitment(s)

 Wilmar International Limited – Group Legal Counsel and Company Secretary

Other commitment(s)

- Perennial Holdings Private Limited Director
- Perennial Group Private Limited Director
- Corporate Governance & Regulatory Interest Group of the Singapore International Chamber of Commerce – Member

Past principal commitment(s) including directorship(s) held over the preceding five years

 Director, Company Secretary and Legal Counsel for the Shangri-La Hotel Limited group of companies

Working and professional experience

Extensive experience in legal and corporate secretarial matters

Academic and professional qualification(s)

 Bachelor of Laws (Honours), National University of Singapore

Present principal commitment(s)

- Kuok (Singapore) Limited Chairman
- Kerry Group Limited Vice Chairman
- Kuok Brothers Sdn Berhad Vice Chairman
- Kerry Holdings Limited Director

Past directorship(s) in listed company(ies) held over the preceding five years

- IHH Healthcare Bhd Director
- The Bank of East Asia, Limited Director
- PACC Offshore Services Holdings Ltd (Delisted) Director

Working and professional experience

Extensive experience in investment and shipping businesses

Academic and professional qualification(s)

Bachelor of Economics, Nottingham University, UK





KUOK KHOON HUA, 43 *Non-Executive and Non-Independent Director*

Date of first appointment as Director 1 July 2016 Date of last re-election as Director 12 June 2020 Length of service as Director 5 years 8 months

Present directorship(s) in other listed company(ies)

- Kerry Logistics Network Limited Vice Chairman and Non-Executive Director
- Kerry Properties Limited Executive Vice Chairman and Chief Executive Officer
- Sea Limited Director

Present principal commitment(s)

- Kerry Group Limited Director
- Kerry Holdings Limited Chairman
- Kuok (Singapore) Limited Director

Working and professional experience

Extensive experience in investment, logistics and property businesses

Academic and professional qualification(s)

Bachelor of Economics, Harvard University, USA

RAYMOND GUY YOUNG, 60

Non-Executive and Non-Independent Director

Date of first appointment as Director 28 December 2018 Date of last re-election as Director 24 April 2019 Length of service as Director 3 years 2 months

Present directorship(s) in other listed company(ies)

International Paper Company – Director

Present principal commitment(s)

- Archer Daniels Midland Company Vice Chairman and Chief Financial Officer
- American Cancer Society Illinois Division Director
- CFO Advisory Board of University of Chicago Booth School of Business – Member

Past principal commitment(s) including directorship(s) held over the preceding five years

NIL

Working and professional experience

Extensive experience in strategy, finance and accounting

Academic and professional qualification(s)

- Bachelor of Business Administration, University of Western Ontario, Canada
- Master of Business Administration, University of Chicago, USA

BOARD OF DIRFCTORS





LIM SIONG GUAN, 74 Non-Executive and Lead Independent Director

Date of first appointment as Director 1 January 2018 Date of appointment as Lead Independent Director 24 April 2019 Date of last re-election as Director 15 April 2021 Length of service as Director

4 years 2 months

Board Committee(s) Membership

- Risk Management Committee Chairman
- Audit Committee Member
- Nominating Committee Member
- Remuneration Committee Member
- Board Sustainability Committee Member

Present principal commitment(s)

- Swiss Re Asia Pte. Ltd. Chairman
- Honour (Singapore) Ltd. Chairman
- Lee Kuan Yew School of Public Policy. National University of Singapore – Professor

Working and professional experience

Extensive experience in investment and public policies

Academic and professional qualification(s)

- Bachelor of Engineering in Mechanical Engineering (First Class Honours), University of Adelaide, Australia
- Post Graduate Diploma in Business Administration, National University of Singapore

TAY KAH CHYE, 75

Non-Executive and Independent Director

Date of first appointment as Director 14 July 2006 Date of last re-election as Director 12 June 2020 Length of service as Director 15 years 7 months¹

Board Committee(s) Membership

- Audit Committee Chairman
- Nominating Committee Member
- Risk Management Committee Member
- Remuneration Committee Member

Present directorship(s) in other listed company(ies)

- Asiatic Group (Holdings) Limited Independent Non-Executive Chairman
- Asiatravel.com Holdings Ltd -Lead Independent Director

Present principal commitment(s)

- CLMV Consult Net Private Limited Executive Chairman
- PATA International Enterprise Private Limited -Chief Executive Officer
- PATA Consultancy Private Limited -Chief Executive Officer

Past directorship(s) in listed company(ies) held over the preceding five years

Chemical Industries (Far East) Ltd - Director

Working and professional experience

Extensive experience in banking and finance

Academic and professional qualification(s)

Bachelor of Social Sciences in Economics, University of Singapore

¹ Mr Tay Kah Chye was re-appointed as an Independent Director at Wilmar's Annual General Meeting ("AGM") held on 12 June 2020 pursuant to the two-tier voting process set out in Rule 210(5)(iii) of the Listing Manual of the SGX-ST. Please refer to Note 2(d) of the Explanatory Notes to the Notice of AGM dated 21 May 2020.





KWAH THIAM HOCK, 75 Non-Executive and Independent Director

Date of first appointment as Director 14 July 2006 Date of last re-election as Director 12 June 2020 Length of service as Director 15 years 7 months²

Board Committee(s) Membership

- Nominating Committee Chairman
- Remuneration Committee Chairman
- Audit Committee Member
- Board Sustainability Committee Member

Present directorship(s) in other listed company(ies)

- Excelpoint Technology Ltd Director
- Teho International Inc Ltd Director

Present principal commitment(s)

- PM Shipping Pte Ltd Director
- Philip Ventures Enterprise Fund 6 Ltd. Director

Past directorship(s) in listed company(ies) held over the preceding five years

IFS Capital Limited - Director

Working and professional experience

Extensive experience in accounting and finance

Academic and professional qualification(s)

- Bachelor of Accountancy, University of Singapore
- Fellow, Certified Public Accountants of Australia
- Fellow, Association of Chartered Certified Accountants,
- Fellow, Chartered Accountants of Singapore

KISHORE MAHBUBANI, 73

Non-Executive and Independent Director

Date of first appointment as Director 1 January 2016 Date of last re-election as Director 15 April 2021 Length of service as Director 6 years 2 months

Board Committee(s) Membership

Board Sustainability Committee - Chairman

Present directorship(s) in other listed company(ies)

Zurich Insurance Group Ltd – Director

Present principal commitment(s)

- Zurich Insurance Group Ltd Director
- Aggregate Asset Management Pte Ltd Chairman

Working and professional experience

Long distinguished career in diplomacy and academia

Academic and professional qualification(s)

- Bachelor of Arts in Philosophy (First Class Honours), University of Singapore
- Master of Arts in Political Philosophy & Honorary Doctorate, Dahousie University, Canada
- Distinguished Fellow, Asia Research Institute at National University of Singapore

² Mr Kwah Thiam Hock was re-appointed as an Independent Director at Wilmar's Annual General Meeting ("AGM") held on 12 June 2020 pursuant to the two-tier voting process set out in Rule 210(5)(iii) of the Listing Manual of the SGX-ST. Please refer to Note 2(b) of the Explanatory Notes to the Notice of AGM dated 21 May 2020.

BOARD OF DIRECTORS





SOH GIM TEIK, 67

TEO SIONG SENG, 67Non-Executive and Independent Director

Date of first appointment as Director 1 May 2019 Date of last re-election as Director 12 June 2020 Length of service as Director 2 years 10 months

Non-Executive and Independent Director

Date of first appointment as Director 1 December 2019 Date of last re-election as Director 12 June 2020 Length of service as Director 2 years 3 months

Present directorship(s) in other listed company(ies)

- Singamas Container Holdings Ltd Chairman and Chief Executive Officer
- Cosco Shipping Holdings Co. Ltd Director
- Cosco Shipping Energy Transportation Co Ltd Director
- Keppel Corporation Limited Director

Present principal commitment(s)

- Pacific International Lines (Private) Limited Executive Chairman
- Business China Director
- United Republic of Tanzania Honorary Consul in Singapore
- National University of Singapore Pro-Chancellor

Past principal commitment(s) including directorship(s) held over the preceding five years

NIL

Working and professional experience

• Extensive experience in shipping and container industries

Academic and professional qualification(s)

 Bachelor of Science in Naval Architecture and Ocean Engineering, Glasgow University, UK

Present directorship(s) in other listed company(ies)

• Olive Tree Estates Limited – Independent Director

Present principal commitment(s)

- Finix Corporate Advisory LLP Partner
- The Farrer Park Company Pte Ltd Director
- Farrer Park Hospital Pte Ltd Chairman
- Singapore Science Centre Deputy Chairman
- Consortium for Clinical Research and Innovative Singapore Pte Ltd – Director
- SDAX Exchange Pte Ltd Director
- Agency for Science, Technology and Research (A*Star)
 Director
- MOH Holdings Pte Ltd Chairman, Audit and Risk Committee
- National Healthcare Group Fund Independent Director and Chairman

Past directorship(s) in listed company(ies) held over the preceding five years

- QAF Limited Director
- UMS Holdings Limited Director
- KS Energy Limited Director
- BBR Holdings (S) Ltd Director

Past principal commitment(s) including directorship(s) held over the preceding five years

- EDBI Pte Ltd Director
- National Healthcare Group Pte Ltd Director
- Integrated Health Information Systems Pte Ltd Director
- Singapore Institute of Directors Director
- Focus on the Family Pte Ltd Director
- Advisory Committee on Accounting Standards with Accountant-General's Office – Member

Working and professional experience

Extensive experience in corporate advisory

Academic and professional qualification(s)

• Bachelor of Accountancy, University of Singapore





DR. CHONG YOKE SIN, 65Non-Executive and Independent Director

Date of first appointment as Director
7 May 2021
Date of last re-election as Director
Not Applicable
Length of service as Director
9 months

JUAN RICARDO LUCIANO, 60Alternate Director to Raymond Guy Young

Date of first appointment as Alternate Director 28 December 2018 Length of service as Alternate Director 3 years 2 months

Present directorship(s) in other listed company(ies)

Anacle Systems Ltd – Director

Present principal commitment(s)

• iGlobe Partners – Managing Partner

Past principal commitment(s) including directorship(s) held over the preceding five years

- National Kidney Foundation Board member
- Republic Polytechnic Board of Governors member
- Singapore Land Authority Board member

Working and professional experience

 Extensive experience in leading transformation of people and systems, artificial intelligence, Internet of Things (IoT), cybersecurity forensics advisory, systems integration and monitoring, and digital platform business

Academic and professional qualification(s)

- Doctor of Philosophy (PhD) in Chemistry, National University of Singapore
- Fellow, Singapore Computer Society
- Fellow, Health Information Management Systems Society
- Certified Information Technology Project Manager (Senior)
- Certified Healthcare Chief Information Officer (CHCIO)s (CHIME-US Certified Healthcare Information Management Executives)

Present directorship(s) in other listed company(ies)

- Archer Daniels Midland Company Chairman, President and Chief Executive Officer
- Eli Lilly and Company Lead Director

Present principal commitment(s)

- Intersect Illinois Director
- The US-China Business Council Director
- Economic Club of Chicago and the Commercial Club of Chicago Member
- Global Advisory Board of Kellogg Business School at Northwestern University – Member
- Rush University Medical Center Trustee

Working and professional experience

Extensive experience in agricultural processors and food ingredients

Academic and professional qualification(s)

 Bachelor of Science in Industrial Engineering, Buenos Aires Institute of Technology, Argentina