# Wilmar International Limited Sustainability Report 2023: Base Data Tables

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# **OVERVIEW OF OPERATIONS**

2-6

Palm oil production (MT)

|                                      | 2023      | 2022      | 2021      | 2020      | 2019      |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Fresh fruit bunches (FFB) production | 4,450,452 | 4,434,011 | 4,005,083 | 4,030,264 | 3,914,613 |
| FFB processed                        | 9,078,397 | 9,823,810 | 9,062,682 | 8,739,363 | 9,758,924 |
| Crude palm oil (CPO)                 | 1,748,267 | 1,869,260 | 1,741,803 | 1,716,131 | 1,903,413 |
| Palm kernel (PK)                     | 404,539   | 443,816   | 419,047   | 413,089   | 467,064   |

# Sugarcane production – Wilmar plantations (MT)

|           | 2023    | 2022    | 2021    | 2020    | 2019    |
|-----------|---------|---------|---------|---------|---------|
| Australia | 563,811 | 525,434 | 523,734 | 494,839 | 461,557 |
| Myanmar   | 3,398   | 13,523  | 12,021  | 12,228  | NA      |

Note: 2021 and 2022 figures for Myanmar have been restated.

#### Oil palm plantations' planted area by country (ha)

|           | 2023    | 2022    | 2021    | 2020    | 2019    |
|-----------|---------|---------|---------|---------|---------|
| Indonesia | 150,904 | 151,521 | 151,925 | 151,971 | 152,754 |
| Malaysia  | 58,894  | 59,793  | 58,187  | 59,700  | 59,869  |
| Ghana     | 4,738   | 4,738   | 4,738   | 4,738   | 4,738   |
| Nigeria   | 15,599  | 15,646  | 15,631  | 15,643  | 15,580  |
| Total     | 230,135 | 231,697 | 230,481 | 232,053 | 232,940 |

Sugarcane plantations' planted area by country (ha)

|           | 2023  | 2022  | 2021  | 2020  |
|-----------|-------|-------|-------|-------|
| Australia | 7,257 | 7,072 | 7,072 | 6,904 |
| Myanmar   | 223   | 339   | 401   | 520   |

# PROTECTING THE ENVIRONMENT

# **Biodiversity and Conservation**

304-3, 304-4

# Total conservation area by type (ha)

| Type of conservation area   | 2023   | 2022   | 2021   | 2020   | 2019   |
|---|--------|--------|--------|--------|--------|
| High conservation values (HCV)<br>/ High carbon stock (HCS)<br>(excluding riparian zones) | 25,194 | 26,440 | 26,442 | 25,597 | 25,536 |
| Riparian zones  | 6,605  | 6,104  | 6,005  | 6,044  | 5,840  |
| Other conservation areas  | 835    | 834    | 834    | 826    | 826    |
| Total   | 32,633 | 33,378 | 33,281 | 32,466 | 32,201 |

# Total conservation area by region (ha)

| Region             | 2023   | 2022   | 2021   | 2020   | 2019   |
|--------------------|--------|--------|--------|--------|--------|
| Sabah              | 6,792  | 6,775  | 6,674  | 6,674  | 6,745  |
| Sarawak            | 1,725  | 1,725  | 1,725  | 1,725  | 1,725  |
| Central Kalimantan | 15,330 | 15,090 | 15,087 | 15,087 | 15,086 |
| West Kalimantan    | 927    | 1,930  | 1,921  | 1,921  | 1,920  |
| Sumatra            | 2,988  | 2,988  | 3,002  | 3,009  | 3,009  |
| Ghana              | 83     | 83     | 83     | 83     | 83     |
| Nigeria            | 3,954  | 3,953  | 3,955  | 3,142  | 2,807  |
| Australia          | 675    | 675    | 675    | 675    | 675    |
| India              | 160    | 159    | 159    | 151    | 151    |
| Myanmar            | 0      | 0      | 0      | 0      | 0      |
| Total              | 32,633 | 33,378 | 33,281 | 32,466 | 32,201 |

#### Conserved and planted peat area by region (ha) in 2023

| Region             | Planted peat area | Conserved peat area |
|--------------------|-------------------|---------------------|
| Sabah              | 10*               | 0                   |
| Sarawak            | 84*               | 0                   |
| Central Kalimantan | 0*                | 0                   |
| West Kalimantan    | 15*               | 0                   |
| Sumatra            | 1,593*            | 0.74                |
| Ghana              | 0                 | 0                   |
| Nigeria            | 0                 | 0                   |
| Total              | 1,702*            | 0.74                |

Total number of IUCN Red List species potentially found in Wilmar's conservation areas

|                             |                           | IUCN Rating      |                    |            |            |                          |  |
|-----------------------------|---------------------------|------------------|--------------------|------------|------------|--------------------------|--|
|                             | Total recorded<br>species | Least<br>concern | Near<br>threatened | Vulnerable | Endangered | Critically<br>endangered |  |
| Total no. of bird species   | 85                        | 44               | 16                 | 16         | 7          | 2                        |  |
| Total no. of mammal species | 61                        | 20               | 6                  | 22         | 10         | 3                        |  |

# Hotspots vs. actual fires by region in Indonesia in 2023

|                    | Wilmar's concessions           |                           |                          | Within a 5km radius outside<br>of Wilmar concessions |                     |  |
|--------------------|--------------------------------|---------------------------|--------------------------|--|---------------------|--|
|                    | No. of<br>hotspots<br>detected | No. of<br>actual<br>fires | Area<br>affected<br>(ha) | No. of<br>hotspots<br>detected                       | No. of actual fires |  |
| Central Kalimantan | 66                             | 36                        | 69                       | 507  | 119                 |  |
| West Kalimantan    | 37                             | 5                         | 19                       | 2,096  | 52                  |  |
| Sumatra            | 48                             | 19                        | 5                        | 1,282  | 182                 |  |
| Total              | 151                            | 60                        | 94                       | 3,885  | 353                 |  |

# Hotspots vs. actual fires by region in Indonesia

|                                | Wilmar's concessions |      |      |      | Wit  |       | m radius<br>r conces |       | e of |       |
|--------------------------------|----------------------|------|------|------|------|-------|----------------------|-------|------|-------|
|                                | 2023                 | 2022 | 2021 | 2020 | 2019 | 2023  | 2022                 | 2021  | 2020 | 2019  |
| No. of<br>hotspots<br>detected | 151                  | 74   | 73   | 31   | 143  | 3,885 | 1,016                | 1,229 | 823  | 1,607 |
| No. of actual fires            | 60                   | 24   | 51   | 27   | 166  | 353   | 116                  | 192   | 123  | 214   |
| Total<br>affected<br>area (ha) | 94                   | 50   | 78   | 71   | 954  | 6,939 | 161                  | 1,009 | 390  | 6,962 |

# Climate Change

305-1, 305-2, 305-3, FB-AG-110a.1

|                       | Scope 1     | Scope 2<br>(location-based) | Scope 2<br>(market-based) |
|-----------------------|-------------|-----------------------------|---------------------------|
| Oil palm plantations  | 0.9 million | 6,800                       | 6,800                     |
| Palm oil mills        | 1.3 million | 2,900                       | 2,900                     |
| Sugarcane plantations | 3,200       | 800                         | 800                       |
| Sugar mills           | 0.2 million | 33,000                      | 33,000                    |
| Factories             | 5.2 million | 5.3 million                 | 5.2 million               |
| Shipping              | 1.1 million | 0                           | 0                         |
| Total                 | 8.7 million | 5.3 million                 | 5.2 million               |

#### Scope 1 and Scope 2 emissions by business activity (MT CO2e) in 2023

Note: Scope 1 and 2 emissions are calculated based on the GHG Protocol, the world's most widely used GHG accounting standards for companies and include the following gases: CO<sub>2</sub>, CH<sub>4</sub> and N<sub>2</sub>O. The global warming potential (GWP) rates used are from the Intergovernmental Panel on Climate Change (IPCC) Sixth Assessment Report (AR6). The operational control approach is used to consolidate GHG emissions. Non-manufacturing sites such as headquarters/offices are excluded. Oil palm plantations' Scope 1 includes land use change emission.

#### Scope 3 emissions (MT CO2e) by category in 2020

| Purchased goods and services               | 140.5 million |  |  |
|--|---------------|--|--|
| Capital goods                              | 2.0 million   |  |  |
| Fuel- and energy-related activities        | 2.0 million   |  |  |
| Upstream transportation and distribution   | 4.0 million   |  |  |
| Waste generated in operations              | 0.8 million   |  |  |
| Business travel                            | 15,000        |  |  |
| Employee commuting                         | 350           |  |  |
| Upstream leased assets                     | 0.2 million   |  |  |
| Downstream transportation and distribution | 1.4 million   |  |  |
| Processing of sold goods                   | 0.4 million   |  |  |
| Use of sold products                       | 0.5 million   |  |  |
| End-of-life treatment of sold products     | 0.8 million   |  |  |
| Downstream leased assets                   | 0.5 million   |  |  |
| Franchises                                 | NA            |  |  |
| Investments                                | 26 million    |  |  |
| Total                                      | 155.8 million |  |  |

Note: Scope 3 emissions are calculated based on the GHG Protocol, the world's most widely used GHG accounting standards for companies and include the following gases: CO<sub>2</sub>, CH<sub>4</sub> and N<sub>2</sub>O. The GWP rates used are from the IPCC AR6. The operational control approach is used to consolidate GHG emissions. This table encompasses the work previously undertaken to establish our baseline for the year 2020. In 2023, we revised our base year to 2022 to better reflect the recent growth in emissions as a result of delayed projects earmarked for installation in 2020 and to better align our data with the FLAG guidance that was launched in September 2022.

#### **Environmental Footprint of Operations**

Energy 302-1, 302-3, FB-AG-130a.1, FB-PF-130a.1

Total energy consumption within the organisation by business activity (MWh)

| Business activity                           | 2023       | 2022       | 2021       |
|---|------------|------------|------------|
| Oil palm plantations                        | 243,126    | 166,678    | 247,179    |
| Palm oil mills                              | 5,171,865  | 5,751,031  | 5,432,400  |
| Sugarcane plantations                       | 13,038     | 11,617     | 11,339     |
| Sugar mills                                 | 20,935,280 | 22,081,245 | 17,476,099 |
| Factories                                   | 27,509,720 | 25,939,901 | 23,363,638 |
| Shipping                                    | 3,960,391  | 3,915,577  | 3,959,966  |
| Total energy consumption                    | 57,833,419 | 57,866,049 | 50,490,623 |
| Energy Intensity<br>(MWh per MT of product) | 0.59       | 0.62       | 0.55       |

Note: Energy intensities for 2021 and 2022 have been restated due to the removal of double-counted volumes for products sold internally.

#### Total energy consumption within the organisation (TJ) in 2023

| Fuel Consumption                                   |         |
|--|---------|
| Total fuel consumption from non-renewable sources  | 75,344  |
| Total fuel consumption from renewable sources      | 109,938 |
| Electricity, heating and steam consumption         |         |
| Electricity consumption from non-renewable sources | 20,516  |
| Electricity consumption from renewable sources     | 906     |
| Heating consumption from non-renewable sources     | 0       |
| Heating consumption from renewable sources         | 0       |
| Steam consumption                                  | 5,351   |
| Electricity, heating and steam sold                |         |
| Electricity sold (non-renewable)                   | 102     |
| Electricity sold (renewable)                       | 1,758   |
| Heating sold                                       | 0       |
| Steam sold   | 1,995   |
| Total energy consumption                           | 208,200 |

Note: Type of fuels from non-renewable sources used include diesel, natural gas, lignite coal, sub-bituminous coal, other bituminous coal, lubricants, motor gasoline, liquefied petroleum gas (LPG), heavy fuel oil (HFO), anthracite coal and acetylene. Types of fuels from renewable sources include biogas, wood, other solid biomass fuels, biodiesel and bioethanol. The energy conversion factors used are from IPCC 2006 Guidelines for National Greenhouse Gas Inventories.

# Water 303-3, 303-5, FB-AG-140a.1

#### Water withdrawal by source (ML) in 2023

|                        | All a  | reas  | Areas with   | water stress  |
|------------------------|--|---|--|---|
|                        | Freshwater<br>(≤1,000 mg/L<br>total dissolved<br>solids) | Other water<br>(>1,000 mg/L<br>total dissolved<br>solids) | Freshwater<br>(≤1,000 mg/L<br>total dissolved<br>solids) | Other water<br>(>1,000 mg/L<br>total dissolved<br>solids) |
| Surface water          | 69,350   | 5,366   | 6,420  | 0   |
| Groundwater            | 17,286   | 253   | 1,711  | 2   |
| Seawater               | 0  | 44,433  | 0  | 36,403  |
| Produced water         | 0  | 0   | 0  | 0   |
| Third-party water      | 31,441   | 846   | 15,262   | 515   |
| Total                  | 118,077  | 50,899  | 23,393   | 36,920  |
| Total water withdrawal | 168,976  |   | 60,313   |   |

# Total water consumption (ML) in 2023

|  | All areas | Areas with<br>water stress |
|--|-----------|----------------------------|
| Total water withdrawal   | 168,976   | 60,313                     |
| Total water discharge  | 83,528    | 44,176                     |
| <b>Total water consumption</b><br>(Total water withdrawal – Total water discharge) | 85,447    | 16,137                     |

# *Effluents* 303-4

# Water discharge by destination (ML) in 2023

|   | Freshwater<br>(≤1,000 mg/L total<br>dissolved solids) | Other water<br>(>1,000 mg/L total<br>dissolved solids) |
|---|---|--|
| Surface Water   | 4,423   | 2,965  |
| Groundwater   | 0   | 0  |
| Seawater  | 6,734   | 41,508   |
| Third-party water sent for use to other organisations | 6,504   | 21,394   |
| Total   | 17,661  | 65,868   |

# Water discharge by freshwater and other water and by area (ML) in 2023

|  | <b>Freshwater</b><br>(≤1,000 mg/L total<br>dissolved solids) | Other water<br>(>1,000 mg/L total<br>dissolved solids) | Total  |
|--|--|--|--------|
| All areas (excluding water stress areas) | 15,663   | 23,690   | 39,353 |
| Areas with water stress                  | 1,998  | 42,178   | 44,176 |
| Total                                    | 17,661   | 65,868   | 83,528 |

Palm oil mill effluent's (POME) biological oxygen demand (BOD) levels by country/region and discharge destination (mg/L)

|                         | 2023            | 2022 | 2021  | 2020  | 2019  |
|-------------------------|-----------------|------|-------|-------|-------|
| River discharge         |                 |      |       |       |       |
| Sabah (land irrigation) | 17#             | 16   | 18    | 21    | 28    |
| Sarawak                 | 9#              | 17   | 12    | 22    | 20    |
| Sumatra                 | 51 <sup>#</sup> | 49   | 58    | 56    | 52    |
| West Kalimantan         | 89#             | 74   | 67    | 79    | 87    |
| Land application        |                 | •    |       |       |       |
| Ghana                   | 223#            | 264  | 280   | 205   | 150   |
| Nigeria                 | 8#              | 10   | 23    | NA    | NA    |
| Central Kalimantan      | 746#            | 548  | 446   | 481   | 566   |
| Sumatra                 | 1,033#          | 904  | 1,197 | 1,075 | 1,244 |
| West Kalimantan         | 363#            | 374  | 252   | 889   | 934   |
| Sumatra                 | 1,033#          | 904  | 1,197 | 1,075 | 1,2   |

Note:

1. BOD legal limits for river discharge range from 20 mg/L to 100 mg/L across the countries/regions where we operate. For Sabah, limits may vary depending on the year a mill was constructed.

2. BOD legal limits for land application in Indonesia is 5,000 mg/L and is not applicable for Nigeria. Ghana's effluent discharge standard for the oil and fats processing sector is generalised at BOD of 50 mg/L (regardless of discharge destination or type of oil processing plant). Our Benso Oil Palm Plantation (BOPP) estate demonstrated to local authorities that its effluents have been reused for irrigation in the plantation without discharging into any water body. All operations were compliant with relevant local thresholds and no further issue or penalty was given by the local authorities in 2023.

Palm oil refinery effluent's (PORE) chemical oxygen demand (COD) levels to external water bodies by country (mg/L)

|           | Discharge to external water bodies |    |    |    |  |  |
|-----------|------------------------------------|----|----|----|--|--|
|           | 2023 2022 2021 2                   |    |    |    |  |  |
| Indonesia | 60#                                | 54 | 62 | 60 |  |  |
| Malaysia  | 94#                                | 66 | 78 | 80 |  |  |

Note:

1. COD regulatory limits range from 150 to 200 mg/L across the countries where we operate depending on permits.

2. Starting from 2023, the overall scope had been revised to focus on palm oil refineries only in order to align with SPOTT's definition.

#### Waste 306-3, 306-4, 306-5

#### Waste generated, diverted and disposed by type (MT) in 2023

|                 | Waste<br>generated | Waste<br>diverted from<br>disposal | Waste<br>directed to<br>disposal |
|-----------------|--------------------|------------------------------------|----------------------------------|
| Biomass         | 1,925,172          | 1,837,358                          | 87,814                           |
| Metals          | 17,144             | 17,144                             | 0                                |
| Paper/cardboard | 11,657             | 11,657                             | 0                                |
| Glass           | 42                 | 42                                 | 0                                |
| Plastics        | 9,837              | 9,837                              | 0                                |
| Residual waste  | 35,418             | 0                                  | 35,418                           |
| Any others      | 1,597,323          | 490,561                            | 1,106,762                        |
| Total waste     | 3,596,592          | 2,366,598                          | 1,229,995                        |

Note: The operational control approach is used to consolidate waste data. Non-manufacturing sites such as headquarters/offices are excluded. A total of 399 sites have been covered.

#### Waste diverted from disposal (on-site and off-site) by recovery operation (MT) in 2023

| Hazardous waste  | Off-site  | On-site | Total     |
|--|-----------|---------|-----------|
| Preparation for reuse  | 75        | 36      | 112       |
| Recycling  | 44,392    | 8       | 44,400    |
| Other recovery options   | 5,942     | 33      | 5,975     |
| Total  | 50,409    | 78      | 50,487    |
| Non-hazardous waste  | Off-site  | On-site | Total     |
| Preparation for reuse  | 260,935   | 82,183  | 343,119   |
| Recycling  | 1,494,856 | 4,467   | 1,499,323 |
| Other recovery options   | 473,670   | 0       | 473,670   |
| Total  | 2,229,461 | 86,650  | 2,316,111 |
| Total waste prevented<br>(Hazardous waste + non-hazardous waste) | 2,279,870 | 86,728  | 2,366,598 |

Note: The operational control approach is used to consolidate waste data. Non-manufacturing sites such as headquarters/offices are excluded. A total of 399 sites have been covered.

| Hazardous waste   | Off-site | On-site | Total     |
|---|----------|---------|-----------|
| Incineration (with energy recovery)   | 153      | 2,514   | 2,667     |
| Incineration (without energy recovery)                                      | 1,556    | 20      | 1,575     |
| Landfilling   | 4,268    | 184     | 4,452     |
| Other disposal operations   | 198,060  | 5,343   | 203,403   |
| Total   | 204,036  | 8,061   | 212,097   |
| Non-hazardous waste   | Off-site | On-site | Total     |
| Incineration (with energy recovery)   | 1,080    | 85,300  | 86,380    |
| Incineration (without energy recovery)                                      | 3,552    | 30,291  | 33,843    |
| Landfilling   | 128,150  | 298,947 | 427,097   |
| Other disposal operations   | 432,925  | 37,652  | 470,578   |
| Total   | 565,707  | 452,190 | 1,017,897 |
| Total waste directed to disposal<br>(Hazardous waste + non-hazardous waste) | 769,743  | 460,251 | 1,229,995 |

Waste directed to disposal (on-site and off-site) by disposal operation (MT) in 2023

Chemical usage in oil palm plantations (kg of active ingredients per ha)

|           | 2023 | 2022 | 2021 | 2020 | 2019 |
|-----------|------|------|------|------|------|
| Malaysia  | 2.0  | 2.3  | 2.6  | 2.4  | 2.3  |
| Indonesia | 1.4  | 1.4  | 1.3  | 1.1  | 1.1  |
| Ghana     | 0.6  | 0.6  | 0.8  | 0.9  | 1.1  |
| Nigeria   | 1.9  | 2.6  | 0.87 | 0.45 | 1.9  |

Chemical usage in sugar plantations (kg active ingredients per ha)

|           | 2023 | 2022 | 2021 | 2020 | 2019 |
|-----------|------|------|------|------|------|
| Australia | 3.4  | 4.6  | 6.1  | 5.0  | 4.1  |

Note: The Bonsucro limit is of <5.

# Sustainable Packaging

301-1, FB-PF-410a.1, FB-PF-410a.2

Total weight of materials used for packaging (MT) in 2023

| Plastics  |               | Non-plastics |               |
|-----------|---------------|--------------|---------------|
| Renewable | Non-renewable | Renewable    | Non-renewable |
| 0         | 254,958       | 301,300      | 32,936        |

Weight (MT) and percentage (%) of recyclable, compostable and recycled content by packaging material in 2023

| Packaging        | Total   | Recyclable | Compostable | Recycled |
|------------------|---------|------------|-------------|----------|
| material         | МТ      | %          | %           | %        |
| Plastic          | 254,958 | 93         | 0           | 3        |
| Wood/paper fibre | 301,300 | 100        | 0           | 7        |
| Metal            | 9,684   | 100        | 0           | 9        |
| Glass            | 23,253  | 100        | 0           | 7        |
| Total            | 589,194 | 97         | 0           | 5        |

# LOOKING AFTER PEOPLE AND COMMUNITIES

#### **Talent Management**

2-6, 2-7, 2-8, 401-1, 404-1

#### Proportion of full-time and part-time employees (%) in 2023

| Full-time employees | 95.2 |
|---------------------|------|
| Part-time employees | 4.8  |

Proportion of permanent and temporary contract employees (%) in 2023

| Permanent employees | 82.5 |
|---------------------|------|
| Temporary employees | 17.5 |

Breakdown of employees by employment type, by gender (%) in 2023

|                     | Male | Female |
|---------------------|------|--------|
| Full-time employees | 77.1 | 22.9   |
| Part-time employees | 60.1 | 39.9   |

Breakdown of employees by employment contract, by gender (%) in 2023

|                     | Male | Female |
|---------------------|------|--------|
| Permanent employees | 77.3 | 22.7   |
| Temporary employees | 71.4 | 28.6   |

# Breakdown of employees by region (%) in 2023

| Africa                     | 7.0  |
|----------------------------|------|
| Australia & New Zealand    | 4.2  |
| Europe                     | 0.22 |
| India                      | 2.0  |
| People's Republic of China | 28.6 |
| South East Asia            | 55.3 |
| Others                     | 2.7  |

Breakdown of employees by employment type by region (%) in 2023

|                            | Full-time | Part-time |
|----------------------------|-----------|-----------|
| Africa                     | 7.2       | 2.8       |
| Australia & New Zealand    | 4.0       | 7.9       |
| Europe                     | 0.20      | 0.54      |
| South East Asia            | 53.8      | 87.3      |
| India                      | 2.1       | 0         |
| People's Republic of China | 30.1      | 0         |
| Others                     | 2.8       | 1.5       |

Breakdown of employees by employment contract by region (%) in 2023

|                            | Permanent | Temporary |
|----------------------------|-----------|-----------|
| Africa                     | 8.2       | 1.4       |
| Australia & New Zealand    | 4.8       | 1.5       |
| Europe                     | 0.22      | 0.19      |
| South East Asia            | 62.3      | 22.7      |
| India                      | 2.3       | 0.18      |
| People's Republic of China | 19.2      | 73.1      |
| Others                     | 3.1       | 0.94      |

Average amount spent on training and development per employee<sup>1</sup>, by employee category (US\$) in 2023

| Executive management <sup>2</sup> | 820.5 |
|-----------------------------------|-------|
| Senior management                 | 392.1 |
| Middle management                 | 156.1 |
| Junior management                 | 66.4  |
| Non-management                    | 51.7  |
| Factory workers                   | 59.6  |
| Plantation workers                | 1.5   |

Average amount spent on training and development per employee<sup>3</sup>, by age (US\$) in 2023

| < 30 years  | 45.9  |
|-------------|-------|
| 30-50 years | 31.3  |
| > 50 years  | 135.3 |

Average amount spent on training and development per employee<sup>4</sup>, by gender (US\$) in 2023

| Male   | 42.5 |
|--------|------|
| Female | 56.1 |

Average training hours per employee, by employee category in 2023

| Executive management | 81.9 |
|----------------------|------|
| Senior management    | 23.9 |
| Middle management    | 27.4 |
| Junior management    | 32.2 |
| Non-management       | 19.5 |
| Factory workers      | 20.4 |
| Plantation workers   | 0.63 |

# Average training hours per employee, by age in 2023

| < 30 years  | 16.7 |
|-------------|------|
| 30-50 years | 13.8 |
| > 50 years  | 16.4 |

<sup>&</sup>lt;sup>1, 3, 4</sup> Invested over US\$5.5 million in employee training and development (approximately US\$45.7 per employee) in 2023. Data excludes the USA due to legal restrictions in providing a breakdown of the data.

<sup>&</sup>lt;sup>2</sup> The Group spent a larger proportion on training projects for Executive Management employees as several training projects were rolled out in our China operations to support the strategic and developmental needs of the business.

Average training hours per employee, by gender in 2023

| Male   | 14.7 |
|--------|------|
| Female | 15.3 |

Proportion of employees who responded that they feel engaged in engagement survey, by employee category (%) in 2023

| Executive management | 100  |
|----------------------|------|
| Senior management    | 100  |
| Middle management    | 99.8 |
| Junior management    | 97.9 |
| Non-management       | 98.2 |
| Factory workers      | 94.4 |
| Plantation workers   | 56.5 |

Percentage (%) of employees who receive performance and career development reviews, by employee category in 2023

| Executive management | 98.3 |
|----------------------|------|
| Senior management    | 95.7 |
| Middle management    | 99.5 |
| Junior management    | 98.3 |
| Non-management       | 96.2 |
| Factory workers      | 88.2 |
| Plantation workers   | 56.4 |

Percentage (%) of employees who receive performance and career development reviews, by gender in 2023

| Male   | 83.0 |
|--------|------|
| Female | 74.7 |

Percentage (%) of open positions filled by internal candidates<sup>5</sup>, by employee category in 2023

| Executive management | 0.48 |
|----------------------|------|
| Senior management    | 1.3  |
| Middle management    | 9.3  |
| Junior management    | 21.0 |
| Non-management       | 30.5 |
| Factory workers      | 36.6 |
| Plantation workers   | 0.85 |

Percentage (%) of open positions filled by internal candidates<sup>6</sup>, by age in 2023

| < 30 years  | 28.9 |
|-------------|------|
| 30-50 years | 65.2 |
| > 50 years  | 5.9  |

Percentage (%) of open positions filled by internal candidates<sup>7</sup>, by gender in 2023

| Male   | 73.1 |
|--------|------|
| Female | 26.9 |

Percentage (%) of employees who responded that they feel "engaged", by age in 2023

| < 30 years  | 97.2 |
|-------------|------|
| 30-50 years | 90.3 |
| > 50 years  | 99.6 |

Percentage (%) of employees who responded that they feel "engaged", by gender in 2023

| Male   | 94.1 |
|--------|------|
| Female | 90.8 |

<sup>&</sup>lt;sup>5,6,7</sup> Data excludes the USA due to legal restrictions in providing a breakdown of the data.

# New employee hires and turnover rates<sup>8</sup>, by gender (%) in 2023

|  | Male | Female |
|--|------|--------|
| Total new employee hires rate          | 9.9  | 9.8    |
| Total employee turnover rate           | 13.1 | 12.6   |
| Total voluntary employee turnover rate | 8.7  | 8.9    |

# New employee hires and turnover rates<sup>9</sup>, by age group (%) in 2023

|  | <30 years old | 30-50 years old | >50 years old |
|--|---------------|-----------------|---------------|
| Total new employee hire rate           | 20.5          | 6.1             | 3.8           |
| Total employee turnover rate           | 19.8          | 9.9             | 14.0          |
| Total voluntary employee turnover rate | 13.9          | 6.9             | 5.9           |

New employee hires and turnover rates<sup>10</sup>, by employee category (%) in 2023

|  | Executive<br>management | Senior<br>management | Middle<br>management | Junior<br>management | Non-<br>management | Factory<br>workers | Plantation<br>workers |
|--|-------------------------|----------------------|----------------------|----------------------|--------------------|--------------------|-----------------------|
| Total new employee hire rate           | 1.7                     | 5.6                  | 4.5                  | 6.2                  | 10.2               | 14.0               | 7.1                   |
| Total employee turnover rate           | 5.7                     | 8.7                  | 8.8                  | 9.6                  | 11.3               | 12.8               | 15.7                  |
| Total voluntary employee turnover rate | 2.9                     | 5.1                  | 6.3                  | 7.8                  | 8.1                | 9.3                | 9.3                   |

# Human Rights and Labour Standards

202-1

All Wilmar employees across the Group are paid at or above (ratio of at least 1) the legal minimum wages of their respective regions or countries.

<sup>&</sup>lt;sup>8,9,10</sup> Turnover rates include total employee turnover and total voluntary employee turnover.

# **Diversity and Inclusion**

# 405-1, 405-2

# Age diversity by employee category (%) in 2023

|                      | < 30 years | 30-50 years | > 50 years |
|----------------------|------------|-------------|------------|
| Executive management | 0          | 41.7        | 58.3       |
| Senior management    | 0          | 58.3        | 41.7       |
| Middle management    | 0.80       | 76.0        | 23.2       |
| Junior management    | 6.8        | 85.0        | 8.2        |
| Non-management       | 31.3       | 60.8        | 7.9        |
| Factory workers      | 30.6       | 60.4        | 9.0        |
| Plantation workers   | 28.6       | 64.9        | 6.5        |

# Gender diversity by employee category (%) in 2023

|                      | Male | Female |
|----------------------|------|--------|
| Executive management | 92.0 | 8.0    |
| Senior management    | 82.7 | 17.3   |
| Middle management    | 75.6 | 24.4   |
| Junior management    | 70.4 | 29.6   |
| Non-management       | 69.5 | 30.5   |
| Factory workers      | 89.3 | 10.7   |
| Plantation workers   | 71.0 | 29.0   |

# Female representation in our workforce (%) in 2023

| All management positions  | 27.5 |
|---|------|
| Management positions in revenue-generating functions  | 23.7 |
| Executive and senior management positions (i.e. employees with a maximum of two levels away from the CEO) | 15.2 |
| First-level management positions (Middle and junior management levels)                                    | 28.4 |
| Science, technology, engineering and mathematics (STEM) - related positions                               | 35.0 |

Ratio of weighted average annual basic salary and average annual remuneration, by employee category in 2023

|                      | Ratio female to male<br>(Basic salary) | Ratio female to male<br>(Annual remuneration) |
|----------------------|--|---|
| Executive management | 1.13                                   | 0.97  |
| Senior management    | 0.99                                   | 1.01  |
| Middle management    | 0.99                                   | 1.01  |
| Junior management    | 1.12                                   | 1.11  |
| Non-management       | 1.57                                   | 1.46  |
| Factory workers      | 1.17                                   | 1.06  |
| Plantation workers   | 0.94                                   | 0.86  |

# **Employee Health, Safety and Well-being**

403-9, FB-AG-320a.1

Fatalities and fatality rate (FR): Employees and contractors

|                      | 2023           |                                |                           |                                | 20         | 22                             |            |                                |
|----------------------|----------------|--------------------------------|---------------------------|--------------------------------|------------|--------------------------------|------------|--------------------------------|
|                      | Empl           | oyees                          | Contractors <sup>11</sup> |                                | Emple      | Employees                      |            | actors                         |
|                      | Fatalities     | FR per 200,000<br>hours worked | Fatalities                | FR per 200,000<br>hours worked | Fatalities | FR per 200,000<br>hours worked | Fatalities | FR per 200,000<br>hours worked |
| Oil palm plantations | 2#             | 0.004                          | O#                        | 0                              | 2          | 0.004                          | 1          | 0.049                          |
| Palm oil mills       | O <sup>#</sup> | 0                              | O <sup>#</sup>            | 0                              | 2          | 0.029                          | 0          | 0.000                          |
| Sugarcane plantation | O <sup>#</sup> | 0                              | O <sup>#</sup>            | 0                              | 0          | 0.000                          | 0          | 0.000                          |
| Sugar mills          | O <sup>#</sup> | 0                              | 1#                        | 0.040                          | 0          | 0.000                          | 0          | 0.000                          |
| Factories            | 1#             | 0.002                          | 2#                        | 0.005                          | 0          | 0.000                          | 5          | 0.012                          |
| Wilmar Group         | 3#             | 0.003                          | 3#                        | 0.006                          | 4          | 0.004                          | 6          | 0.013                          |
| Total fatalities     | 6#             |                                |                           |                                | 1          | 0                              |            |                                |
| Total FR             |                | 0.004                          |                           |                                |            | 0.0                            | 06         |                                |

<sup>&</sup>lt;sup>11</sup> Total number of contractors is estimated to be around 49,000.

|                      | 2023 |       |             | 2022  |           |       |       |        |
|----------------------|------|-------|-------------|-------|-----------|-------|-------|--------|
|                      | Empl | oyees | Contractors |       | Employees |       | Contr | actors |
|                      | LTI  | LTIFR | LTI         | LTIFR | LTI       | LTIFR | LTI   | LTIFR  |
| Oil palm plantations | 526  | 1.1   | 5           | 0.20  | 709       | 1.5   | 19    | 0.94   |
| Palm oil mills       | 41   | 0.58  | 2           | 0.33  | 36        | 0.52  | 2     | 0.43   |
| Sugarcane plantation | 3    | 4.9   | 0           | 0     | 0         | 0     | 0     | 0      |
| Sugar mills          | 39   | 0.77  | 13          | 0.52  | 42        | 0.85  | 7     | 0.22   |
| Factories            | 146  | 0.26  | 61          | 0.14  | 116       | 0.21  | 62    | 0.15   |
| Wilmar Group         | 526  | 0.65  | 5           | 0.17  | 903       | 0.79  | 90    | 0.19   |
| Total LTI            |      | 531   |             |       |           | 99    | )3    |        |
| Total LTIR           |      | 0.50  |             |       |           | 0.0   | 61    |        |

Lost time injury (LTI) and lost time injury frequency rate (LTIFR): Employees and contractors

Lost work days (LWD) and lost work days rate (LWDR): Employees and contractors in 2023

|                      | Emplo | oyees               | Contra | actors |  |  |  |
|----------------------|-------|---------------------|--------|--------|--|--|--|
|                      | LWD   | LWDR                | LWD    | LWDR   |  |  |  |
| Oil palm plantations | 2,850 | 5.8                 | 34     | 1.4    |  |  |  |
| Palm oil mills       | 335   | 4.8                 | 32     | 5.3    |  |  |  |
| Sugarcane plantation | 114   | 185.0               | 0      | 0      |  |  |  |
| Sugar mills          | 607   | 12.0                | 410    | 16.4   |  |  |  |
| Factories            | 3,253 | 5.9                 | 1906   | 4.4    |  |  |  |
| Wilmar Group         | 7,159 | 7,159 6.1 2,382 4.9 |        |        |  |  |  |
| Total LWD            | 9,541 |                     |        |        |  |  |  |
| Total LWDR           |       | 5.8                 |        |        |  |  |  |

Permanent disabilities (PD) and permanent disability rate (PDR): Employees and contractors in 2023

|                      | Employees |                        | Cont | ractors |  |  |  |
|----------------------|-----------|------------------------|------|---------|--|--|--|
|                      | PD        | PDR                    | PD   | PDR     |  |  |  |
| Oil palm plantations | 1         | 0.002                  | 0    | 0.000   |  |  |  |
| Palm oil mills       | 2         | 0.029                  | 0    | 0.000   |  |  |  |
| Sugarcane plantation | 0         | 0.000                  | 0    | 0.000   |  |  |  |
| Sugar mills          | 0         | 0.000                  | 0    | 0.000   |  |  |  |
| Factories            | 1         | 0.002                  | 0    | 0.000   |  |  |  |
| Wilmar Group         | 4         | 4 0.003 <b>0 0.000</b> |      |         |  |  |  |
| Total LWD            | 4         |                        |      |         |  |  |  |
| Total LWDR           |           | 0.002                  |      |         |  |  |  |

# Economic and Community Contribution 201-1

Contributions by type (US\$ Million) in 2023

| Cash contributions | 14.8 |
|--------------------|------|
| Employee time      | 0.5  |
| In-kind donations  | 3.1  |
| Management costs   | 5.1  |
| Total              | 23.4 |

Contributions by motivation (US\$ Million) in 2023

| Charitable donations   | 13.3 |
|------------------------|------|
| Community investments  | 7.6  |
| Commercial initiatives | 2.5  |
| Total                  | 23.4 |

Infrastructure area in palm oil operations (ha)

| Region             | 2023   | 2022   | 2021   | 2020   | 2019   |
|--------------------|--------|--------|--------|--------|--------|
| Sabah              | 3,651  | 3,628  | 3,595  | 3,595  | 3,570  |
| Sarawak            | 2,367  | 2,367  | 2,428  | 2,428  | 2,461  |
| Central Kalimantan | 3,876  | 3,832  | 3,797  | 3,780  | 3,776  |
| West Kalimantan    | 1,188  | 1,242  | 1,253  | 1,243  | 1,221  |
| Sumatra            | 2,443  | 2,336  | 2,274  | 2,261  | 2,232  |
| Nigeria            | 988    | 994    | 1,006  | 1,040  | 974    |
| Ghana              | 145    | 145    | 145    | 145    | 145    |
| Total              | 14,658 | 14,543 | 14,497 | 14,491 | 14,380 |

# DELIVERING PRODUCT EXCELLENCE Innovation and Technology

# FFB yield and CPO/PK extraction rates

|                         | 2023 | 2022 | 2021 | 2020 | 2019 |
|-------------------------|------|------|------|------|------|
| FFB yield (MT FFB/ha)   | 21.0 | 21.0 | 19.6 | 20.4 | 20.1 |
| CPO extraction rate (%) | 19.9 | 19.5 | 19.5 | 19.9 | 19.5 |
| PK extraction rate (%)  | 4.5  | 4.6  | 4.6  | 4.7  | 4.8  |

#### Sugarcane yield (MT/ha)

|           | 2023 | 2022  | 2021 | 2020 |
|-----------|------|-------|------|------|
| Australia | 98.6 | 100.6 | 96.4 | 90.6 |
| Myanmar   | 22.3 | 44.7  | 31.9 | 30.2 |

Note: 2021 and 2022 figures for Myanmar have been restated.

# **Product Marketing and Labelling**

RSPO certification status

|  | 2023     | 2022    | 2021    | 2020    | 2019    |
|--|----------|---------|---------|---------|---------|
| RSPO-certified, own plantation area (ha)     | 251,906* | 251,906 | 245,066 | 239,516 | 229,301 |
|  | (82.0%)* | (81.1%) | (78.9%) | (77.1%) | (73.8%) |
| RSPO-certified, scheme smallholder area (ha) | 6,495    | 6,573   | 5,095   | 5,095   | 5,095   |
|  | (14.8%)  | (15.0%) | (11.7%) | (11.7%) | (11.7%) |
| RSPO-certified                               | 29*      | 29      | 28      | 27      | 26      |
| mills (No.)                                  | (80.6%)* | (80.6%) | (77.8%) | (75.0%) | (72.2%) |
| RSPO-certified refineries                    | 152      | 139     | 138     | 133     | 113     |
| (No.)  | (99.3%)  | (95.2%) | (99.3%) | (97.8%) | (84.3%) |

# MSPO certification status

|                       | 2023 | 2022 | 2021 | 2020 | 2019 |
|-----------------------|------|------|------|------|------|
| Mills                 | 9*   | 9    | 9    | 9    | 9    |
| Downstream operations | 19   | 19   | 19   | 18   | 16   |

Note: Downstream operations include: Refineries, warehouses, kernel crushing plants, oleochemical plants and biodiesel plants.

#### ISPO certification status

|                            | 2023            | 2022          | 2021          | 2020          | 2019          |
|----------------------------|-----------------|---------------|---------------|---------------|---------------|
| ISPO certified mills       | 15*<br>(44.1%)* | 15<br>(44.1%) | 15<br>(44.1%) | 14<br>(41.2%) | 11<br>(32.4%) |
| Independent mills          | 5*              | 5             | 5             | 4             | 1             |
| Mills with own plantations | 10              | 10            | 10            | 10            | 10            |

# ISCC certification status

|                            | 2023 | 2022 | 2021 | 2020 | 2019 |
|----------------------------|------|------|------|------|------|
| ISCC certified sites (No.) | 63   | 45   | 42   | 42   | 37   |

#### Certified sustainable palm oil

|   | 2023                 | 2022                 | 2021                 | 2020                 | 2019                 |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| Certified sustainable palm oil (MT)   | 837,794<br>(47.9%)   | 863,595<br>(46.2%)   | 753,301<br>(43.2%)   | 767,866<br>(44.7%)   | 720,816<br>(37.9%)   |
| Certified sustainable palm kernels (MT)   | 181,315<br>(44.8%)   | 190,804<br>(43.0%)   | 170,253<br>(40.6%)   | 175,996<br>(42.6%)   | 161,442<br>(34.6%)   |
| Certified sustainable FFB<br>from Wilmar plantations<br>(MT)                                | 4,114,255<br>(90.5%) | 4,026,647<br>(87.5%) | 3,677,648<br>(86.4%) | 3,652,009<br>(88.0%) | 3,336,288<br>(76.9%) |
| Certified sustainable FFB<br>purchased from<br>independent smallholders/<br>outgrowers (MT) | 8,461<br>(0.19%)     | 25,019<br>(0.48%)    | 24,138<br>(0.50%)    | 44,038<br>(0.96%)    | 31,955<br>(0.59%)    |

Coverage of verified environmental management system (%) in 2023

| ISO 14001 certification          | 26.7 |
|----------------------------------|------|
| Other third-party certifications | 28.2 |
| Internal verification            | 33.1 |
| Total                            | 88.0 |

Note: Other third-party certifications include RSPO, ISPO, MSPO, ISCC, Bonsucro, RSB and PROPER. The environmental management system for some sites is verified via Wilmar Integrated Management System (WIMS).

# TRANSFORMING OUR SUPPLY CHAIN Responsible Sourcing and Supply Chain Transformation

#### Smallholders

|                                    | 2023   | 2022   | 2021   | 2020   | 2019   |
|------------------------------------|--------|--------|--------|--------|--------|
| No. of scheme smallholders         | 27,585 | 27,817 | 27,931 | 10,738 | 16,064 |
| Malaysia                           | 0      | 0      | 0      | 0      | 0      |
| Indonesia                          | 27,438 | 27,438 | 27,438 | 10,238 | 15,583 |
| Ghana                              | 147    | 305    | 438    | 438    | 438    |
| Nigeria                            | 012    | 74     | 55     | 62     | 43     |
| Scheme smallholder<br>planted (ha) | 36,642 | 36,390 | 35,682 | 10,011 | 35,392 |
| Malaysia                           | 0      | 0      | 0      | 0      | 0      |
| Indonesia                          | 34,992 | 34,740 | 34,032 | 8,361  | 33,742 |
| Ghana                              | 1,650  | 1,650  | 1,650  | 1,650  | 1,650  |
| Nigeria                            | 0      | 470    | 76     | 180    | 150    |

# FFB processed by Wilmar palm oil mills in 2023

|                       | МТ        | %    |
|-----------------------|-----------|------|
| Wilmar plantations    | 4,450,451 | 49.0 |
| Scheme smallholders   | 95,247    | 1.0  |
| Third-party suppliers | 4,532,698 | 49.9 |

Note: Third-party suppliers include independent smallholders, FFB collection centres and agents.

#### Source of CPO and PKO managed by Wilmar refineries globally (%) in 2023

| Wilmar mills          | ~10.0 |
|-----------------------|-------|
| Third-party suppliers | ~90.0 |

Note: Third-party suppliers include third-party direct mills, third-party refineries/traders/bulkers.

#### Sugarcane processed by Wilmar sugar mills in 2023

|                       | МТ         | %    |
|-----------------------|------------|------|
| Wilmar plantations    | 622,932    | 3.4  |
| Third-party suppliers | 17,515,110 | 96.6 |
| Total                 | 18,138,042 | 100  |

Note: Third-party suppliers include third-party farmers and smallholders.

<sup>&</sup>lt;sup>12</sup> Smallholders in Nigeria have been re-classified from scheme to independent in line with the RSPO standards.